

# Design & Appraisal Stage Quality Assurance Report

**Form Status: Approved**

<b>Overall Rating:</b>	Satisfactory
<b>Decision:</b>	Approve: The project is of sufficient quality to continue as planned. Any management actions must be addressed in a timely manner.
<b>Portfolio/Project Number:</b>	00133779
<b>Portfolio/Project Title:</b>	COVID-19 Essential Community Health Services
<b>Portfolio/Project Date:</b>	2021-03-15 / 2022-03-31

**Strategic**

**Quality Rating: Exemplary**

1. Does the project specify how it will contribute to higher level change through linkage to the programme's Theory of Change?

- 3:** *The project is clearly linked to the programme's theory of change. It has an explicit change pathway that explains how the project will contribute to outcome level change and why the project's strategy will likely lead to this change. This analysis is backed by credible evidence of what works effectively in this context and includes assumptions and risks.*
- 2:** The project is clearly linked to the programme's theory of change. It has a change pathway that explains how the project will contribute to outcome-level change and why the project strategy will likely lead to this change.
- 1:** The project document may describe in generic terms how the project will contribute to development results, without an explicit link to the programme's theory of change.

**Evidence:**

This project is premised on the Theory of Change that continued access to health services for the most vulnerable during the COVID-19 pandemic and pandemic preparedness can be improved by simultaneously strengthening community health provision and technical capacities at points of entry whilst systematically equipping vulnerable persons with the necessary knowledge, skills and tools to access these essential health services. It contributes Outcome 4 of the Ghana UN Sustainable Development Partnership (UNSDP) and SDG goal 3 (specifically, target 3.3 of ending AIDS, target 3.4 of reducing premature mortality through NCDs, target 3.7 of supporting the attainment of universal health coverage and access to essential health services) and SDG17 of strengthening partnership for the implementation of SDGs. (Sec II of the Prodoc).

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_101 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_101.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_101.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:07:00 PM

2. Is the project aligned with the UNDP Strategic Plan?

- 3: The project responds to at least one of the development settings as specified in the [Strategic Plan](#)<sup>1</sup> and adapts at least one [Signature Solution](#)<sup>2</sup>. The project's RRF includes all the relevant SP output indicators. (all must be true)
- 2: *The project responds to at least one of the development settings as specified in the Strategic Plan<sup>4</sup>. The project's RRF includes at least one SP output indicator, if relevant. (both must be true)*
- 1: The project responds to a partner's identified need, but this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

**Evidence:**

Project responds to first and third development settings of the SP, i.e. Eradicate poverty in all its forms and dimensions and Build Resilience to Shocks and Crisis . The RRF is also aligned with the 1.2.1 Capacities at national and sub-national levels strengthened to promote inclusive local economic development and deliver basic services including HIV and related services and 3.3.1 Evidence-based assessment and planning tools and mechanisms applied to enable implementation of gender-sensitive and risk-informed prevention and preparedness to limit the impact of natural hazards and pandemics and promote peaceful, just and inclusive societies, although the indicators may not be relevant for the project. ( RRF -Sec V. of the prodoc)

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#	File Name	Modified By	Modified On
1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_102.docx">2020JSBGhana_Healthproject_finalwithannex_8807_102 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_102.docx)</a>	tizita.wondimu@undp.org	7/2/2021 5:08:00 PM

3. Is the project linked to the programme outputs? (i.e., UNDAF Results Group Workplan/CPD, RPD or Strategic Plan IRRF for global projects/strategic interventions not part of a programme)

- Yes  
 No

**Evidence:**

The project contributes to Outcome 4 of the Ghana UN Sustainable Development Partnership (UNSDP):  
 -Marginalized and vulnerable populations demand and utilize social services.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_103 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_103.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_103.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:20:00 PM

**Relevant****Quality Rating: Exemplary**

4. Do the project target groups leave furthest behind?

- 3: *The target groups are clearly specified, prioritising discriminated, and marginalized groups left furthest behind, identified through a rigorous process based on evidence.*
- 2: The target groups are clearly specified, prioritizing groups left furthest behind.
- 1: The target groups are not clearly specified.

**Evidence:**

Target groups of the project include vulnerable women and children, persons living with HIV, persons living with NCDs and slum dwellers. Persons living with HIV and persons with NCDs will be engaged through the Ghana AIDS Commission (GAC), National Association of Persons living with HIV (NAPLUS) and the NCD Control Program. (Sec III page 9 of the Protocol).

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_104 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_104.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_104.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:21:00 PM

5. Have knowledge, good practices, and past lessons learned of UNDP and others informed the project design?

- 3: Knowledge and lessons learned backed by credible evidence from sources such as evaluation, corporate policies/strategies, and/or monitoring have been explicitly used, with appropriate referencing, to justify the approach used by the project.
- 2: The project design mentions knowledge and lessons learned backed by evidence/sources but have not been used to justify the approach selected.
- 1: There is little, or no mention of knowledge and lessons learned informing the project design. Any references made are anecdotal and not backed by evidence.

#### Evidence:

The proposed project would complement already existing efforts by WHO and other partners to strengthen the continuity of essential maternal and child health care during and post COVID-19 pandemic and build on existing interventions by UNAIDS aimed at supporting vulnerable persons including young persons living HIV with the necessary tools and knowledge to demand access to HIV services and reduce self-stigma. (sec I of the prodoc)

#### List of Uploaded Documents

#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_105 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_105.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_105.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:21:00 PM

6. Does UNDP have a clear advantage to engage in the role envisioned by the project vis-à-vis national / regional / global partners and other actors?

- 3: An analysis has been conducted on the role of other partners in the area where the project intends to work, and credible evidence supports the proposed engagement of UNDP and partners through the project, including identification of potential funding partners. It is clear how results achieved by partners will complement the project's intended results and a communication strategy is in place to communicate results and raise visibility vis-à-vis key partners. Options for south-south and triangular cooperation have been considered, as appropriate. (all must be true)
- 2: Some analysis has been conducted on the role of other partners in the area where the project intends to work, and relatively limited evidence supports the proposed engagement of and division of labour between UNDP and partners through the project, with unclear funding and communications strategies or plans.
- 1: No clear analysis has been conducted on the role of other partners in the area that the project intends to work. There is risk that the project overlaps and/or does not coordinate with partners' interventions in this area. Options for south-south and triangular cooperation have not been considered, despite its potential relevance.

**Evidence:**

Section III of the project.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_106 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_106.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_106.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:22:00 PM

**Principled****Quality Rating: Highly Satisfactory**

7. Does the project apply a human rights-based approach?

- 3: The project is guided by human rights and incorporates the principles of accountability, meaningful participation, and non-discrimination in the project's strategy. The project upholds the relevant international and national laws and standards. Any potential adverse impacts on enjoyment of human rights were rigorously identified and assessed as relevant, with appropriate mitigation and management measures incorporated into project design and budget. (all must be true)
- 2: *The project is guided by human rights by prioritizing accountability, meaningful participation and non-discrimination. Potential adverse impacts on enjoyment of human rights were identified and assessed as relevant, and appropriate mitigation and management measures incorporated into the project design and budget. (both must be true)*
- 1: No evidence that the project is guided by human rights. Limited or no evidence that potential adverse impacts on enjoyment of human rights were considered.

**Evidence:**

The project is premised on key human rights principles and has a main focus of empowering and strengthening capacities of marginalised communities and vulnerable persons including women, persons living with HIV (PLHIV), persons with Non Communicable Disease (NCDs) and urban slum dwellers to address the demand for health services by equipping them with the necessary information and tools to access available health services whilst also ensuring that the health centres within slum areas, health workers and points of entry are well equipped to provide health services and manage COVID-19 and other future pandemics. Deliberate attempts have thus been made in the project design to create ample opportunities for meaningful engagements with vulnerable groups and community members to understand needs and receive relevant and useful feedback and inputs for the design and validation of key tools such as digital tools which will be developed as part of project implementation. ( SESP)

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	SocialandEnvironmentalScreeningTemplate_8807_107 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SocialandEnvironmentalScreeningTemplate_8807_107.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SocialandEnvironmentalScreeningTemplate_8807_107.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:23:00 PM

8. Does the project use gender analysis in the project design?

- 3: A participatory gender analysis has been conducted and results from this gender analysis inform the development challenge, strategy and expected results sections of the project document. Outputs and indicators of the results framework include explicit references to gender equality, and specific indicators measure and monitor results to ensure women are fully benefitting from the project. (all must be true)
- 2: *A basic gender analysis has been carried out and results from this analysis are scattered (i.e., fragmented and not consistent) across the development challenge and strategy sections of the project document. The results framework may include some gender sensitive outputs and/or activities but gender inequalities are not consistently integrated across each output. (all must be true)*
- 1: The project design may or may not mention information and/or data on the differential impact of the project's development situation on gender relations, women and men, but the gender inequalities have not been clearly identified and reflected in the project document.

**Evidence:**

The project results framework has made an explicit reference to gender quality, through the GEN2 output 2 which has gender equality as a significant objective.

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_108 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_108.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_108.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:24:00 PM

9. Did the project support the resilience and sustainability of societies and/or ecosystems?

- 3: *Credible evidence that the project addresses sustainability and resilience dimensions of development challenges, which are integrated in the project strategy and design. The project reflects the interconnections between the social, economic and environmental dimensions of sustainable development. Relevant shocks, hazards and adverse social and environmental impacts have been identified and rigorously assessed with appropriate management and mitigation measures incorporated into project design and budget. (all must be true)*
- 2: The project design integrates sustainability and resilience dimensions of development challenges. Relevant shocks, hazards and adverse social and environmental impacts have been identified and assessed, and relevant management and mitigation measures incorporated into project design and budget. (both must be true)
- 1: Sustainability and resilience dimensions and impacts were not adequately considered.



**Evidence:**

The key responsible partner for this project is the Ghana Health Service (GHS). This arrangement ensures that the skills enhanced, partnerships developed, and the results achieved during the project are owned by the national entity for continuity. Furthermore, the project seeks to support already identified country priorities, such as continuity of essential services during and post COVID-19 and strengthening of surveillance at the various points of entry. Other partners who are part of the project such as Ghana AIDS Commission (GAC), National Association of Persons living with HIV (NAPLUS), NCD control program are also national institutions. Thus, because this project focuses on national priorities, utilizes national partners and systems as well as strengthens capacities of national entities to deliver on their core mandates, sustainability beyond the project's lifetime is guaranteed. (Refer Social and Environmental Screening and the Risk analysis. )

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ANNEX2_8807_109">ANNEX2_8807_109 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ANNEX2_8807_109.docx)</a>	tizita.wondimu@undp.org	7/2/2021 5:25:00 PM
2	<a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SocialandEnvironmentalScreeningTemplate_8807_109">SocialandEnvironmentalScreeningTemplate_8807_109 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SocialandEnvironmentalScreeningTemplate_8807_109.docx)</a>	tizita.wondimu@undp.org	7/2/2021 5:25:00 PM

10. Has the Social and Environmental Screening Procedure (SESP) been conducted to identify potential social and environmental impacts and risks? The SESP is not required for projects in which UNDP is Administrative Agent only and/or projects comprised solely of reports, coordination of events, trainings, workshops, meetings, conferences and/or communication materials and information dissemination. [if yes, upload the completed checklist. If SESP is not required, provide the reason for the exemption in the evidence section.]

- Yes**
- No
- SESP not required because project consists solely of (Select all exemption criteria that apply)
  - 1: Preparation and dissemination of reports, documents and communication materials
  - 2: Organization of an event, workshop, training
  - 3: Strengthening capacities of partners to participate in international negotiations and conferences
  - 4: Partnership coordination (including UN coordination) and management of networks
  - 5: Global/regional projects with no country level activities (e.g. knowledge management, inter-governmental processes)
  - 6: UNDP acting as Administrative Agent

**Evidence:**

SESP conducted.

**List of Uploaded Documents**

#	File Name	Risk Category	Risk Requirements	Document Status	Modified By	Modified On
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1	Social and Environmental Screening Template_8807_110 (http://intranet.undp.org/apps/ProjectQA/QAForms/Documents/SocialandEnvironmentalScreeningTemplate_8807_110.docx)	Low		Final	tizita.wondimu@undp.org	7/2/2021 5:26:00 PM
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**Management & Monitoring**

**Quality Rating: Exemplary**

11. Does the project have a strong results framework?

- 3: *The project's selection of outputs and activities are at an appropriate level. Outputs are accompanied by SMART, results-oriented indicators that measure the key expected development changes, each with credible data sources and populated baselines and targets, including gender sensitive, target group focused, sex-disaggregated indicators where appropriate. (all must be true)*
- 2: The project's selection of outputs and activities are at an appropriate level. Outputs are accompanied by SMART, results-oriented indicators, but baselines, targets and data sources may not yet be fully specified. Some use of target group focused, sex-disaggregated indicators, as appropriate. (all must be true)
- 1: The project's selection of outputs and activities are not at an appropriate level; outputs are not accompanied by SMART, results-oriented indicators that measure the expected change and have not been populated with baselines and targets; data sources are not specified, and/or no gender sensitive, sex-disaggregation of indicators. (if any is true)

**Evidence:**

Results Framework - Section V of the prodoc

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_111 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_111.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_111.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:27:00 PM

12. Is the project's governance mechanism clearly defined in the project document, including composition of the project board?

- 3: *The project's governance mechanism is fully defined. Individuals have been specified for each position in the governance mechanism (especially all members of the project board.) Project Board members have agreed on their roles and responsibilities as specified in the terms of reference. The ToR of the project board has been attached to the project document. (all must be true)*
- 2: The project's governance mechanism is defined; specific institutions are noted as holding key governance roles, but individuals may not have been specified yet. The project document lists the most important responsibilities of the project board, project director/manager and quality assurance roles. (all must be true)
- 1: The project's governance mechanism is loosely defined in the project document, only mentioning key roles that will need to be filled at a later date. No information on the responsibilities of key positions in the governance mechanism is provided.

**Evidence:**

Prodoc Section VIII and the Project Board Terms of Reference.

### List of Uploaded Documents

#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_112 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_112.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_112.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:28:00 PM
2	ProjectBoardTermsofReferenceJSBhealthfinal3004211_8807_112 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ProjectBoardTermsofReferenceJSBhealthfinal3004211_8807_112.pdf">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ProjectBoardTermsofReferenceJSBhealthfinal3004211_8807_112.pdf</a> )	tizita.wondimu@undp.org	7/2/2021 5:28:00 PM

13. Have the project risks been identified with clear plans stated to manage and mitigate each risk?

- 3: *Project risks related to the achievement of results are fully described in the project risk log, based on comprehensive analysis drawing on the programme's theory of change, Social and Environmental Standards and screening, situation analysis, capacity assessments and other analysis such as funding potential and reputational risk. Risks have been identified through a consultative process with key internal and external stakeholders, including consultation with the UNDP Security Office as required. Clear and complete plan in place to manage and mitigate each risk, including security risks, reflected in project budgeting and monitoring plans. (both must be true)*
- 2: Project risks related to the achievement of results are identified in the initial project risk log based on a minimum level of analysis and consultation, with mitigation measures identified for each risk.
- 1: Some risks may be identified in the initial project risk log, but no evidence of consultation or analysis and no clear risk mitigation measures identified. This option is also selected if risks are not clearly identified, no initial risk log is included with the project document and/or no security risk management process has taken place for the project.

#### Evidence:

Refer the Risk Analysis, SESP and Capacity assessment. For the capacity Assessments, please refer page 22 of the prodoc.

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#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_113 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_113.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_113.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:36:00 PM
2	SocialandEnvironmentalScreeningTemplate_8807_113 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SocialandEnvironmentalScreeningTemplate_8807_113.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SocialandEnvironmentalScreeningTemplate_8807_113.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:36:00 PM
3	ANNEX2_8807_113 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ANNEX2_8807_113.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ANNEX2_8807_113.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:36:00 PM

**Efficient**

**Quality Rating: Satisfactory**

14. Have specific measures for ensuring cost-efficient use of resources been explicitly mentioned as part of the project design? This can include, for example:

- i) Using the theory of change analysis to explore different options of achieving the maximum results with the resources available.
- ii) Using a portfolio management approach to improve cost effectiveness through synergies with other interventions.
- iii) Through joint operations (e.g., monitoring or procurement) with other partners.
- iv) Sharing resources or coordinating delivery with other projects.
- v) Using innovative approaches and technologies to reduce the cost of service delivery or other types of interventions.

- Yes  
 No

**Evidence:**

By leveraging partnerships and utilizing already existing tools such as the JICA developed materials and databases for some trainings, capacity building activities will be conducted in the most cost-efficient way. Also, the project will explore joint monitoring (when feasible) with partners to save cost. For the envisaged procurement the value for money approach will be used. (Section IV of the Prodoc )

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#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_114 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_114.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_114.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:37:00 PM

15. Is the budget justified and supported with valid estimates?

- 3: The project's budget is at the activity level with funding sources, and is specified for the duration of the project period in a multi-year budget. Realistic resource mobilisation plans are in place to fill unfunded components. Costs are supported with valid estimates using benchmarks from similar projects or activities. Cost implications from inflation and foreign exchange exposure have been estimated and incorporated in the budget. Adequate costs for monitoring, evaluation, communications and security have been incorporated.
- 2: *The project's budget is at the activity level with funding sources, when possible, and is specified for the duration of the project in a multi-year budget, but no funding plan is in place. Costs are supported with valid estimates based on prevailing rates.*
- 1: The project's budget is not specified at the activity level, and/or may not be captured in a multi-year budget.

**Evidence:**

Multi-year work plan - Sec VII of the prodoc.

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#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_115 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_115.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_115.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:38:00 PM

16. Is the Country Office / Regional Hub / Global Project fully recovering the costs involved with project implementation?

- 3: The budget fully covers all project costs that are attributable to the project, including programme management and development effectiveness services related to strategic country programme planning, quality assurance, pipeline development, policy advocacy services, finance, procurement, human resources, administration, issuance of contracts, security, travel, assets, general services, information and communications based on full costing in accordance with prevailing UNDP policies (i.e., UPL, LPL.)
- 2: *The budget covers significant project costs that are attributable to the project based on prevailing UNDP policies (i.e., UPL, LPL) as relevant.***
- 1: The budget does not adequately cover project costs that are attributable to the project, and UNDP is cross-subsidizing the project.

**Evidence:**

Multi-year work plan - Sec VII of the prodoc.

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#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_116 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_116.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_116.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:39:00 PM

**Effective**

**Quality Rating: Needs Improvement**

17. Have targeted groups been engaged in the design of the project?

- 3: Credible evidence that all targeted groups, prioritising discriminated and marginalized populations that will be involved in or affected by the project, have been actively engaged in the design of the project. The project has an explicit strategy to identify, engage and ensure the meaningful participation of target groups as stakeholders throughout the project, including through monitoring and decision-making (e.g., representation on the project board, inclusion in samples for evaluations, etc.)
- 2: *Some evidence that key targeted groups have been consulted in the design of the project.***
- 1: No evidence of engagement with targeted groups during project design.
- Not Applicable



**Evidence:**

Deliberate attempts have been made in the project design to create ample opportunities for meaningful consultation and engagements with vulnerable groups and community members to understand needs and receive relevant and useful feedback and inputs for the design and validation of key tools such as digital tools which will be developed as part of project implementation.

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#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_117 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_117.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_117.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:42:00 PM

18. Does the project plan for adaptation and course correction if regular monitoring activities, evaluation, and lessons learned demonstrate there are better approaches to achieve the intended results and/or circumstances change during implementation?

- Yes  
 No

**Evidence:**

The M&E plan -Section VI of the prodoc - gives details on expected corrective actions based on the findings of the M&E.

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#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_118 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_118.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_118.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:43:00 PM

19. The gender marker for all project outputs are scored at GEN2 or GEN3, indicating that gender has been fully mainstreamed into all project outputs at a minimum.

- Yes  
 No

**Evidence:**

One out of the three outputs is marked GEN2. (Page 1 of the prococ.)

**Management Response:**

The team will review during the course of implementation

**List of Uploaded Documents**

#	File Name	Modified By	Modified On
1	2020JSBGhana_Healthproject_finalwithannex_8807_119 ( <a href="https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_119.docx">https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/2020JSBGhana_Healthproject_finalwithannex_8807_119.docx</a> )	tizita.wondimu@undp.org	7/2/2021 5:44:00 PM

**Sustainability & National Ownership****Quality Rating: Satisfactory**

20. Have national / regional / global partners led, or proactively engaged in, the design of the project?

- 3: National partners (or regional/global partners for regional and global projects) have full ownership of the project and led the process of the development of the project jointly with UNDP.
- 2: *The project has been developed by UNDP in close consultation with national / regional / global partners.*
- 1: The project has been developed by UNDP with limited or no engagement with national partners.

**Evidence:**

The proposed project would complement already existing efforts by WHO and other partners to strengthen the continuity of essential maternal and child health care during and post COVID-19 pandemic and build on existing interventions by UNAIDS aimed at supporting vulnerable persons including young persons living HIV with the necessary tools and knowledge to demand access to HIV services and reduce self-stigma. The project also indicates that key stakeholders would be regularly consulted and engaged during the design and validation of any tools developed as part of project implementation.

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21. Are key institutions and systems identified, and is there a strategy for strengthening specific / comprehensive capacities based on capacity assessments conducted?

- 3: The project has a strategy for strengthening specific capacities of national institutions and/or actors based on a completed capacity assessment. This strategy includes an approach to regularly monitor national capacities using clear indicators and rigorous methods of data collection, and adjust the strategy to strengthen national capacities accordingly.
- 2: *A capacity assessment has been completed. There are plans to develop a strategy to strengthen specific capacities of national institutions and/or actors based on the results of the capacity assessment.*
- 1: Capacity assessments have not been carried out.
- Not Applicable

**Evidence:**

The project aims to strengthen the capacity of community health providers to be more effective in the provision of quality services, whilst empowering vulnerable groups to take up these services. Capacity assessment for these key institutions is done.

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22. Is there is a clear strategy embedded in the project specifying how the project will use national systems (i.e., procurement, monitoring, evaluations, etc.,) to the extent possible?

- Yes  
 No  
 *Not Applicable*

**Evidence:**

This is DIM project.

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23. Is there a clear transition arrangement / phase-out plan developed with key stakeholders in order to sustain or scale up results (including resource mobilisation and communications strategy)?

- Yes**  
 No

**Evidence:**

The key responsible partner for this project is GHS. This arrangement ensures that the skills enhanced, partnerships developed, and the results achieved during the project are owned by the national entity for continuity. Furthermore, the project seeks to support already identified country priorities, such as continuity of essential services during and post COVID-19 and strengthening of surveillance at the various points of entry. Other partners who are part of the projects such as GAC, NAPLUS, NCD control program are also national institutions. Thus, because this project focuses on national priorities, utilizes national partners and systems as well as strengthens capacities of national entities to deliver on their core mandates, sustainability beyond the project's lifetime is guaranteed. ( Sec III of the prodoc - page 9)

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**QA Summary/LPAC Comments**